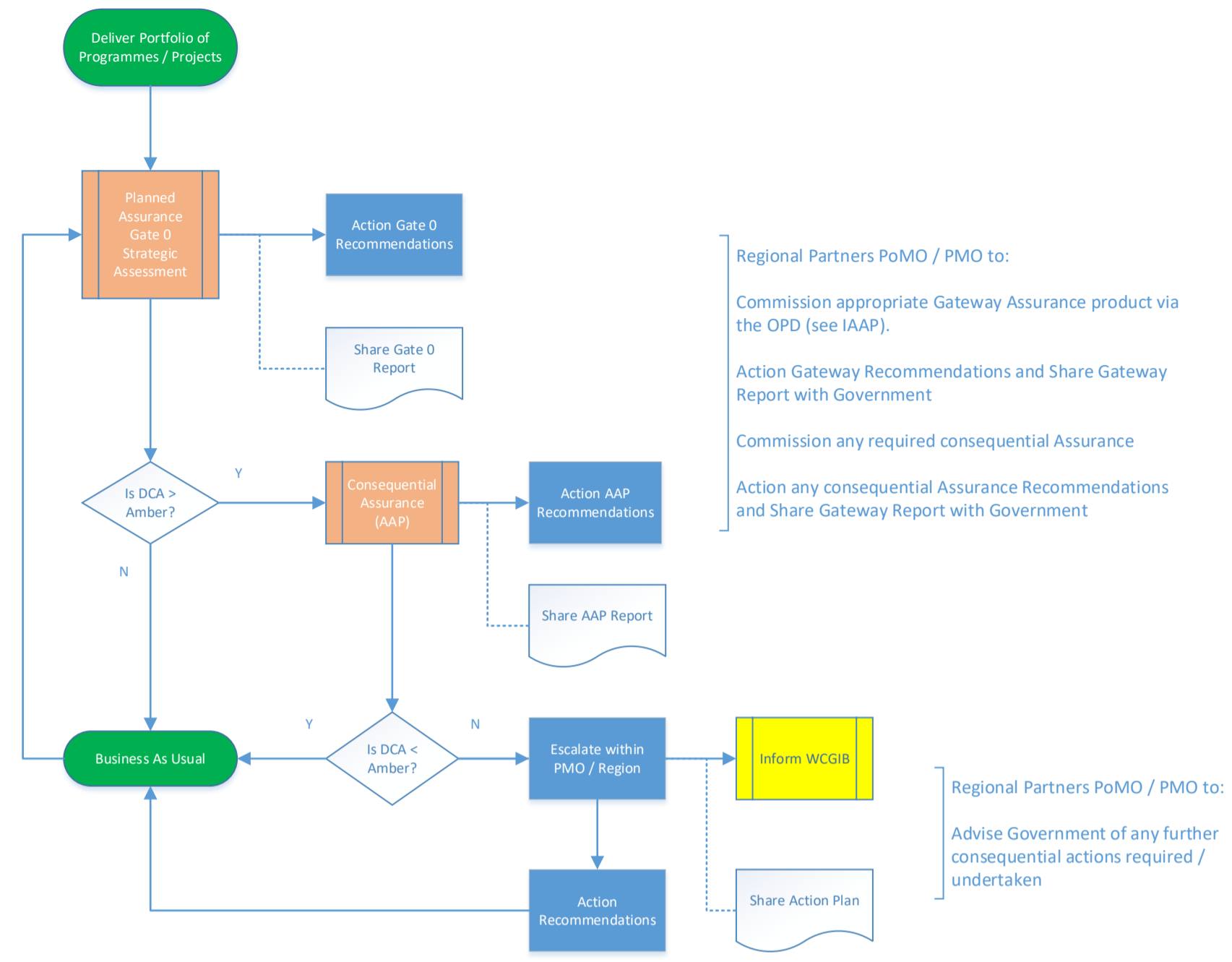
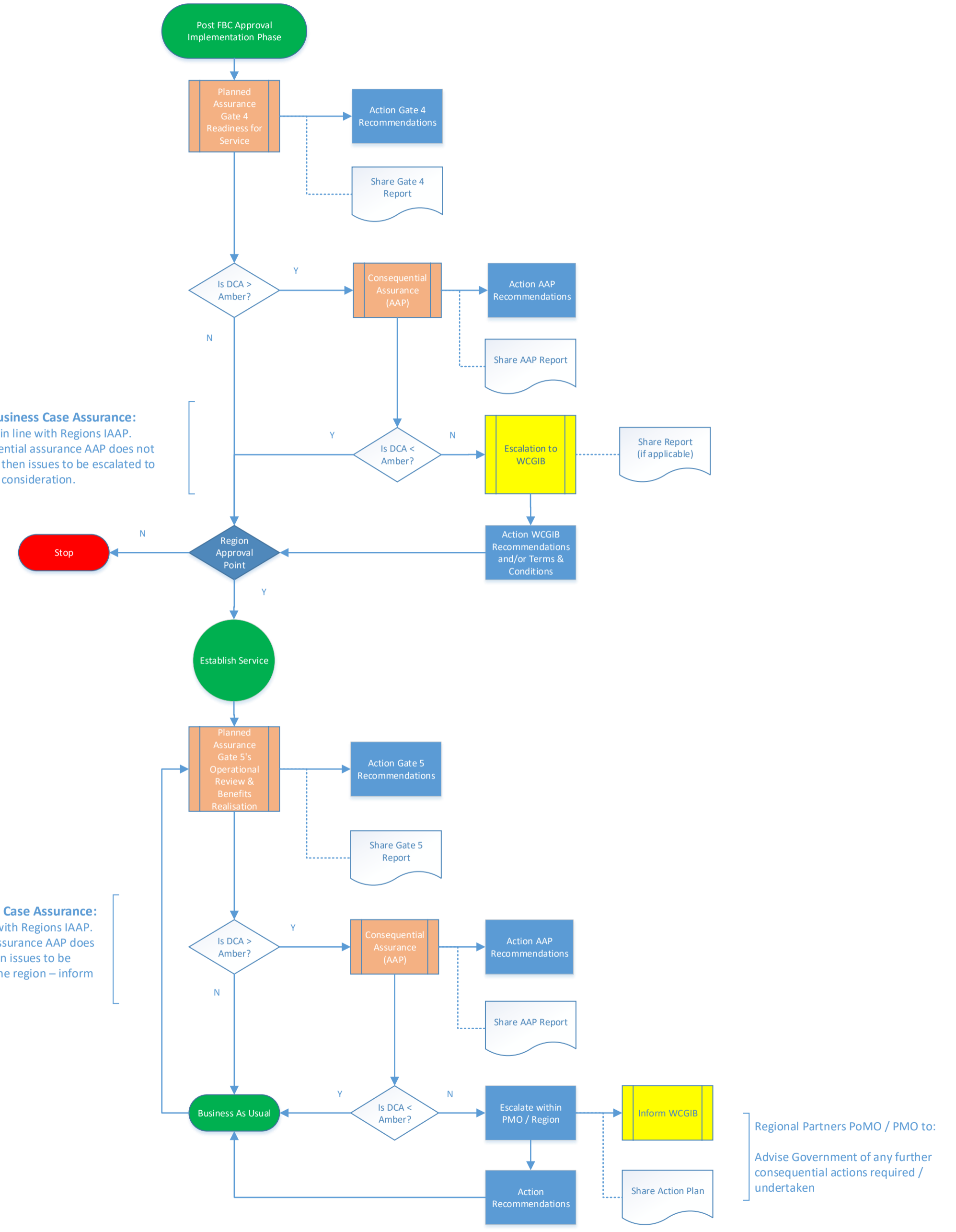


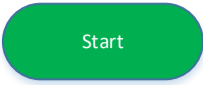










Portfolio / Programme - Delivery Phase



Project - Delivery Phase



Flowchart Glossary / Key

	Phase Start
	Phase End
	Process – Conducted by City/Growth Deal
	Assurance – Commissioned by City/Growth Deal
	Document / Report Shared between City/Growth Deal & Governments
	Process – Question for City/Growth Deal
	Approval Point – City/Growth Deal
	Approval Point - Governments
	City/Growth Deal to Inform Governments
	Move to Next Phase
	Move to Next Process

Glossary

- OPD – WG Office for Project Delivery (Formerly Integrated Assurance Hub)
- RPA – Risk Potential Assessment
- IAAP – Integrated Assurance and Approval Plan
- BC – Business Case
- PVR – Programme/Project Validation Review
- PAR – Programme/Project Assessment Review
- SOC – Strategic Outline Case
- OBC – Outline Business Case
- FBC – Full Business Case
- Gate – Gateway Review
- AAP – Assurance of Action Plan (Consequential Assurance)
- DCA – Delivery Confidence Assessment
- AO – Accounting Officer
- AOR – Accounting Officer Review
- PMO – Programme/Project Management Office (Portfolio PoMO)
- WCGIB – Welsh Cities & Growth Implementation Board